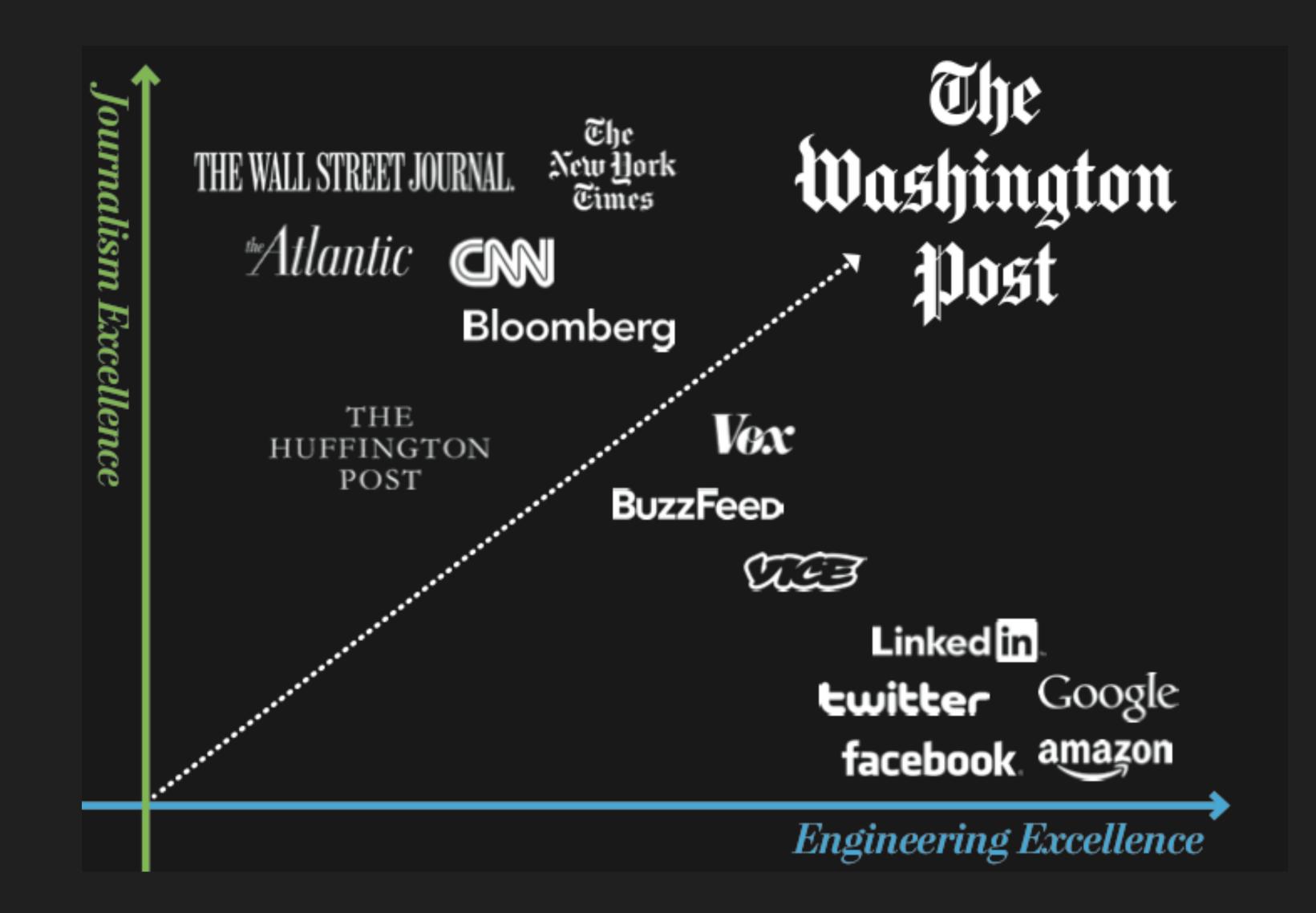
**Greg Barber** Director of Newsroom Product

## The Washington Post Evolution, Elevation













## Strategy

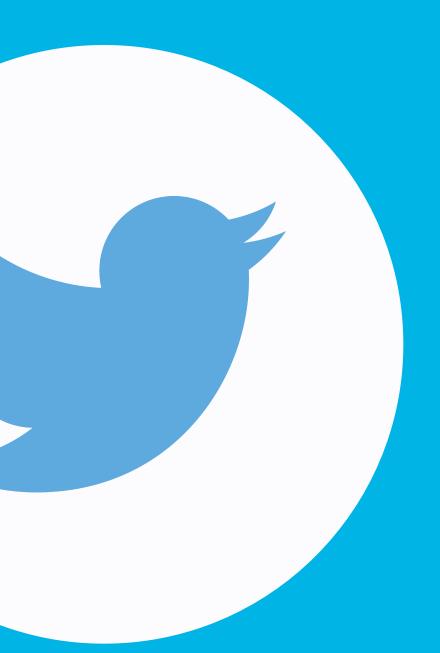
## Technology

## Storytelling





## Go to @gjbarb on Twitter for links to stories mentioned in this presentation.





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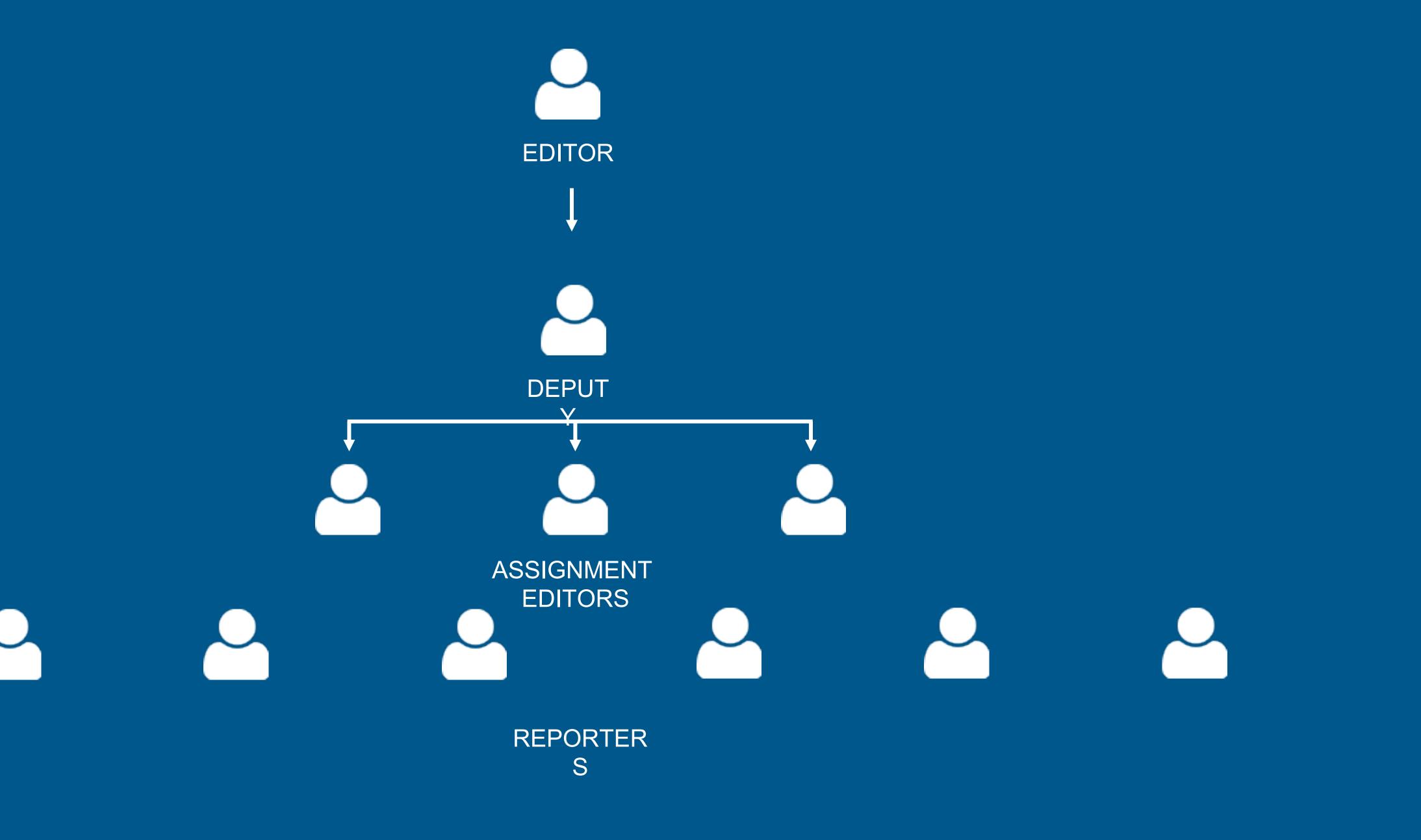


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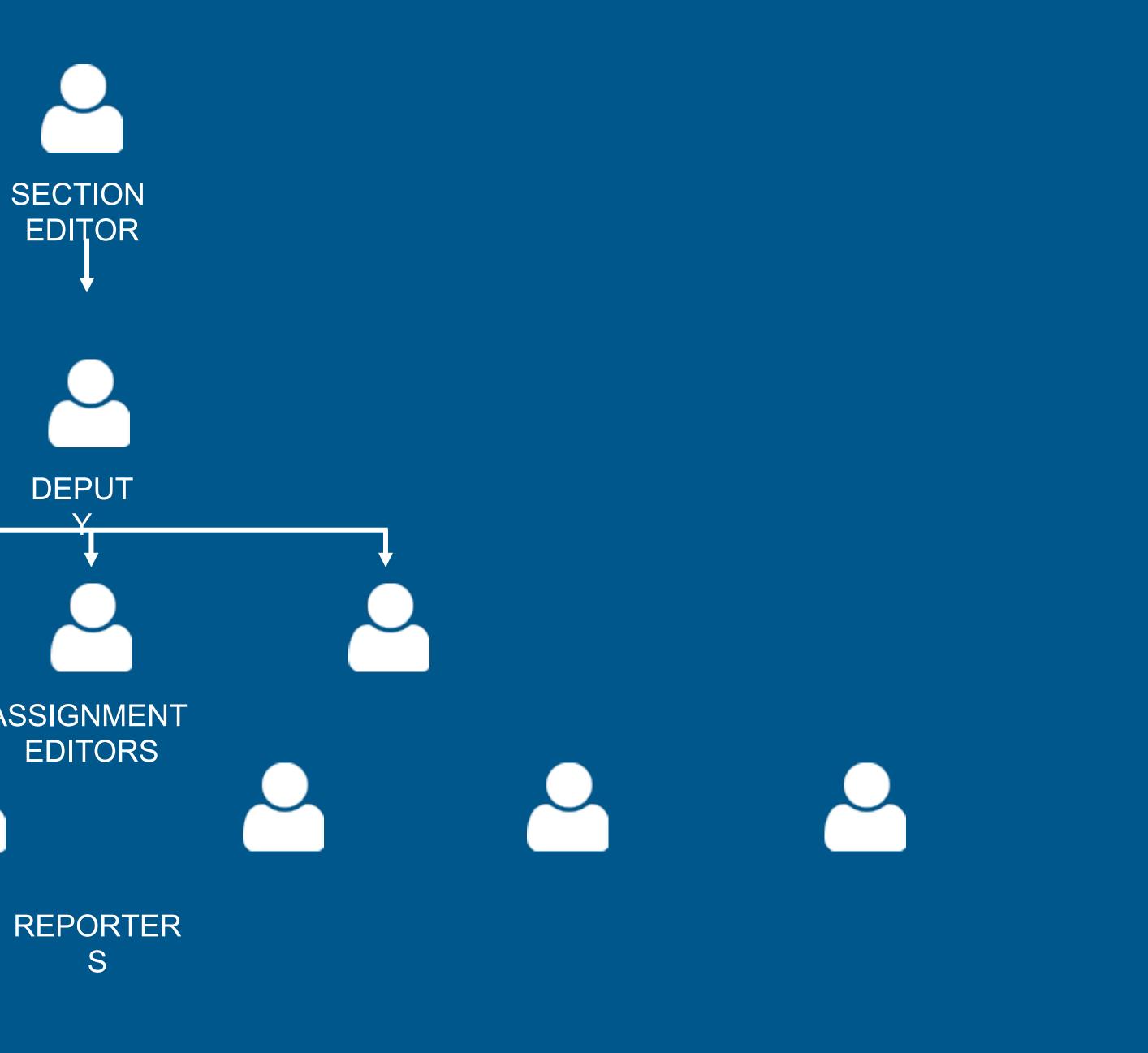




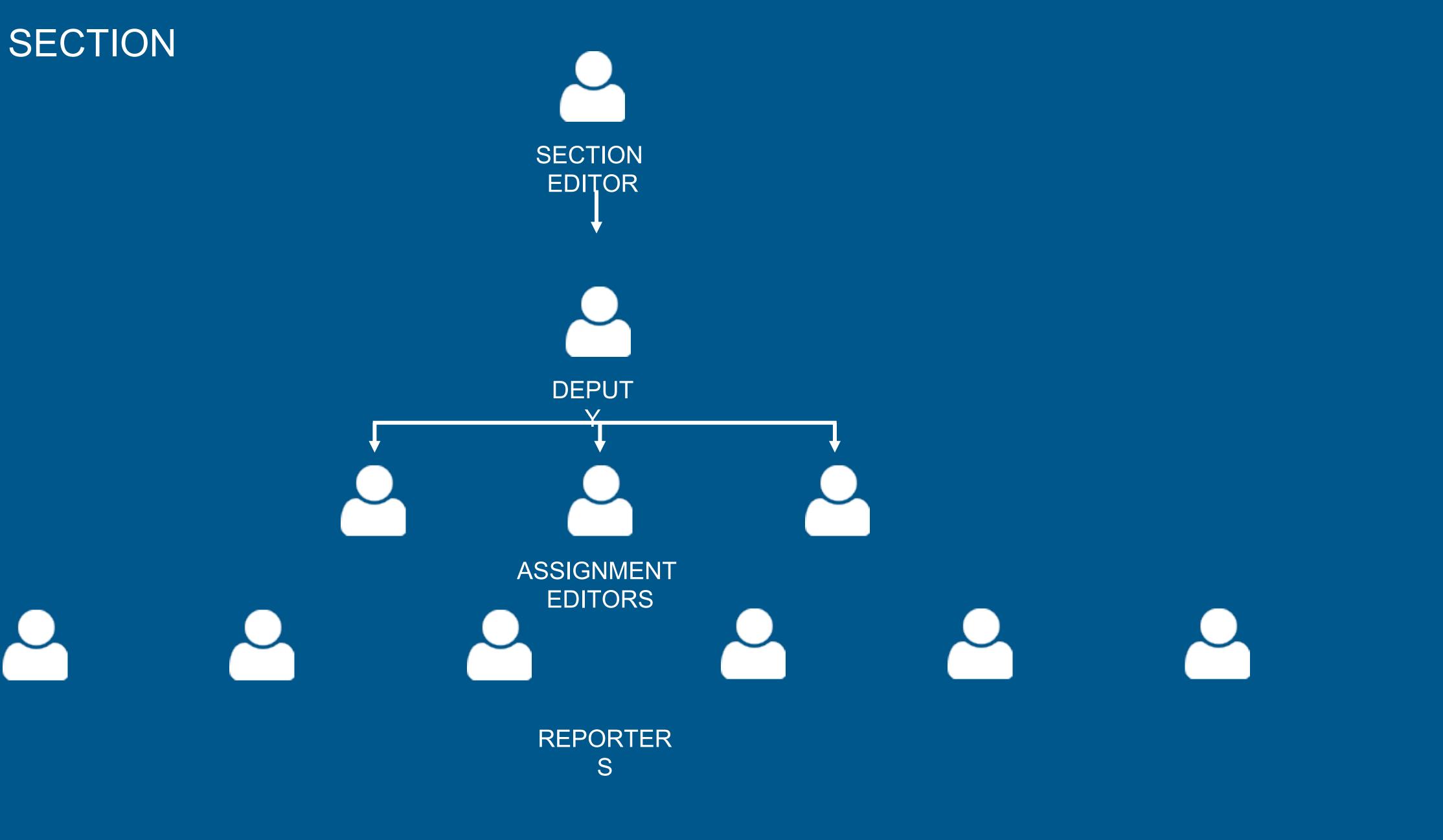




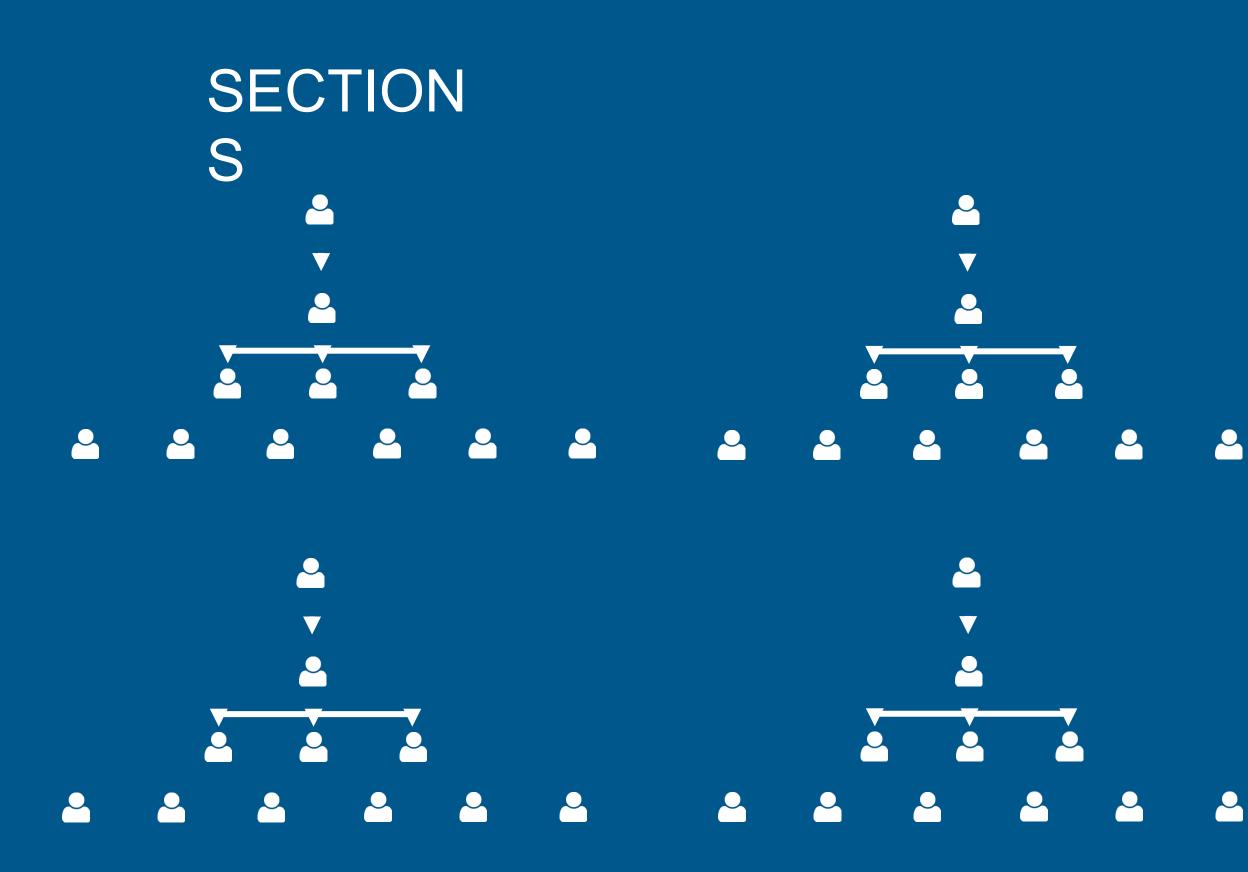










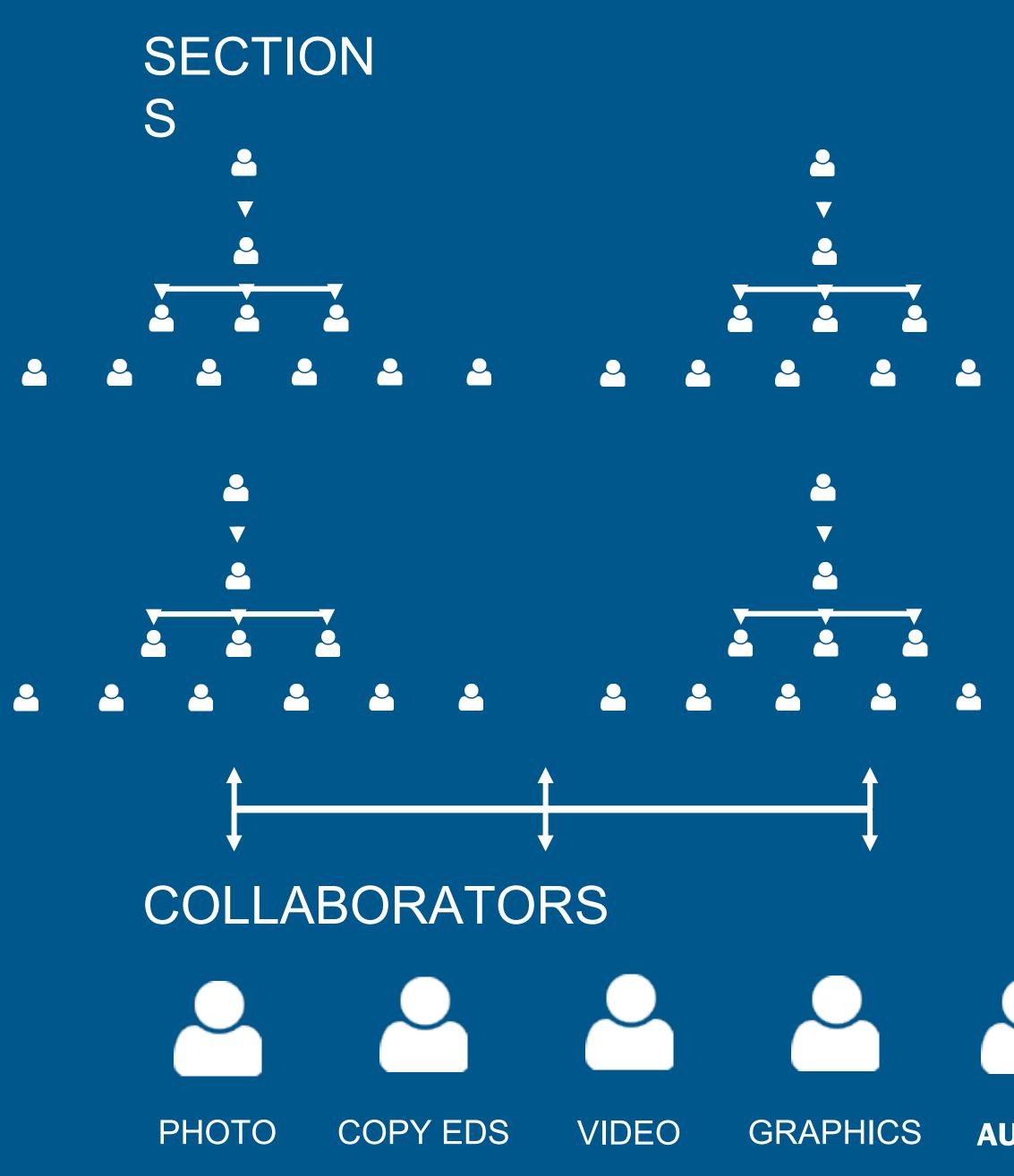


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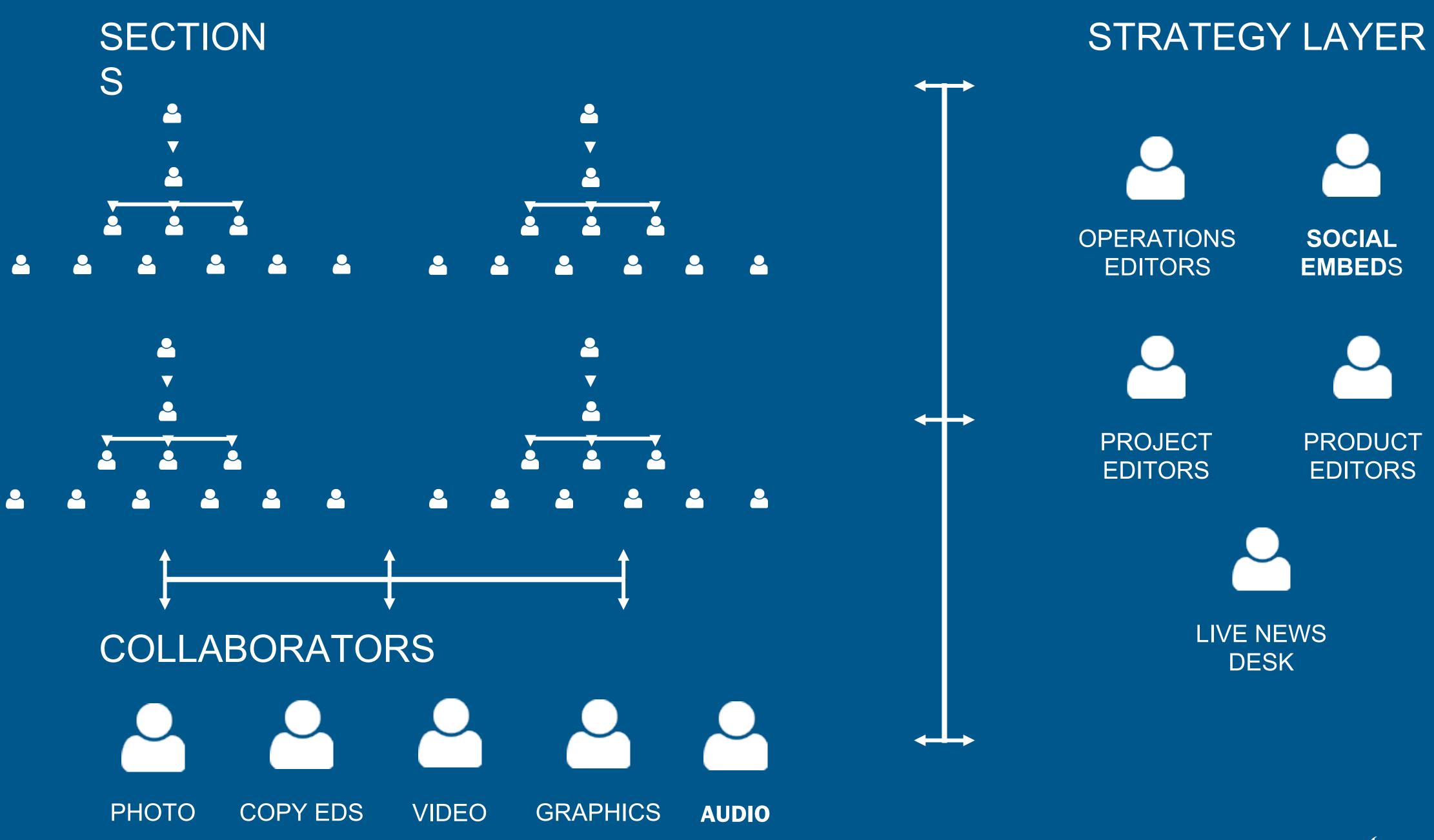




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## Strategy

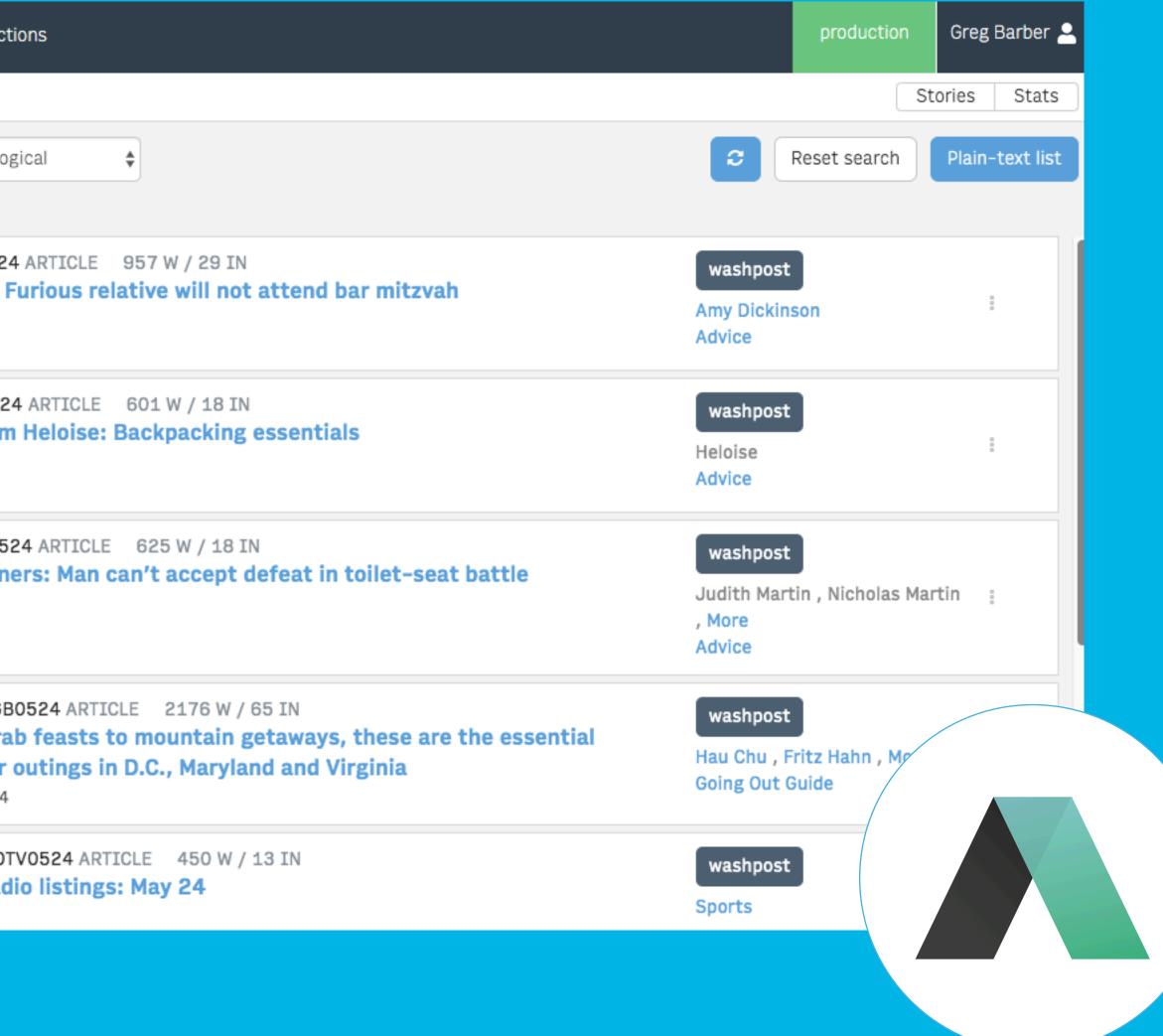
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## **Democrats seize House**



#### Democrats gain more than two dozen House seats as GOP expands majority in Senate

The election results fell short of the sweeping repudiation of President Trump wished for by Democrats. But their wins in the House still portended serious changes in Washington, as the party prepared to block Trump's agenda and investigate him.

By Philip Rucker, Matt Viser, Elise Viebeck and Isaac Stanley-Becker · 22 minutes ago

- Democrats plan to launch probes of Trump, but leaders are wary of impeachment
- Trump declares 'Big Victory' after midterms

Minority Leader Nancy Pelosi (D-Calif.) celebrates in Washington, (Video: Reuters; photo: Evelyn Hockstein for The Post)

LIVE See all updates 🕄

- 10:37 AM House races in California are still uncalled
- 10:31 AM

Lindsay Graham says Justice Kavanaugh got his revenge Tuesday

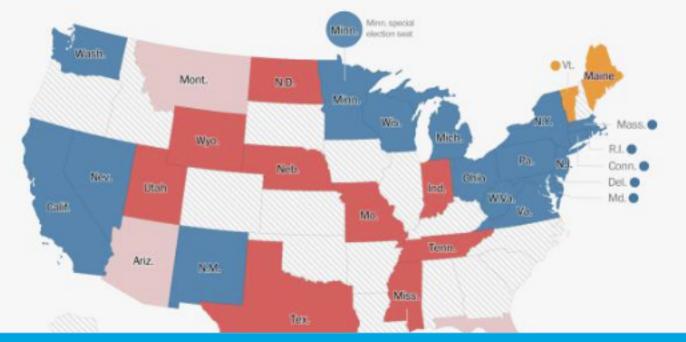
#### Which House seats flipped

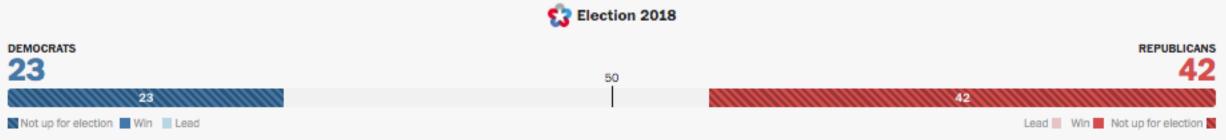
Democrats needed a net gain of 23 seats to win control of the House. Here's the result for each House seat and how likely it was to flip, based on pre-race ratings from Cook Political Report. So far Democrats have gained 27 seats, with two Democrat-held seats and over a dozen Republican-held seats still uncalled.

DEMOCRAT-HELD SEATS REPUBLICAN-HELD SEATS Likely Vulnerable Likely Safe Vulnerable Safe 182 13

#### Senate results

Checking for new results: 0:17



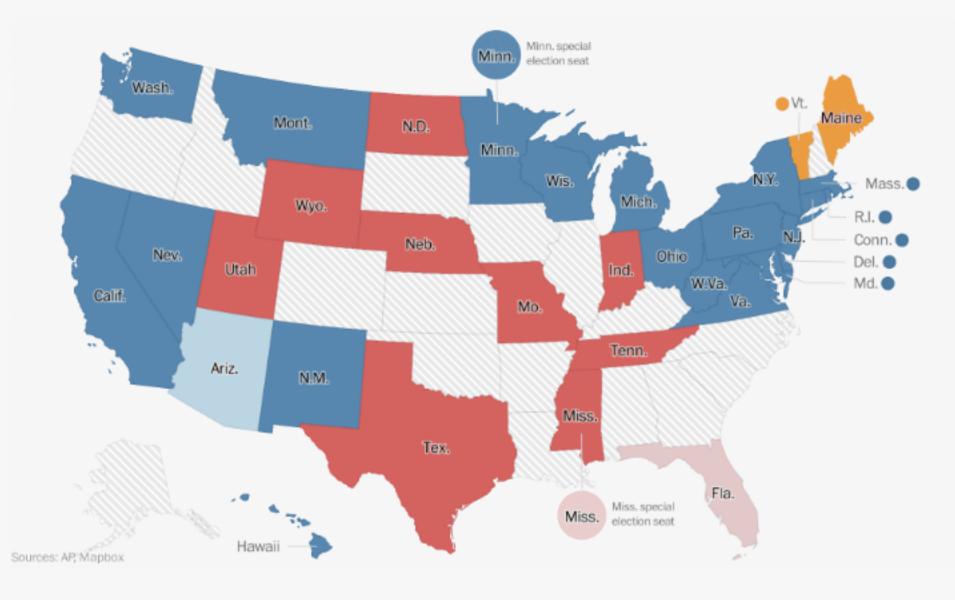


Democratic totals include two Independents who caucus with the Democrats.

#### Live midterm results: Senate races

Latest update: December 31, 1969 7:00 pm Checking for new results: 0:21

The 2018 Senate map was much more favorable to Republicans, who needed to defend only nine seats, compared with Democrats' 26. Ten Democrats sought reelection in states President Trump won. Republicans were favored to control the chamber and possibly grow their 51-to-49 majority.



#### **Battleground Senate races**

	Incumbent		
Ind.	D	Donnelly	
Ohlo	D	Brown	
W.Va.	D	Manchin	
Fla.	D	Nelson	
Mo.	D	McCaskill	
N.D.	D	Heitkamp	
N.J.	D	Menendez	
Tenn.	R	(Open)	
Texas	R	Cruz	
Ariz.	R	(Open)	
Minn. S	D	Smith	
Nev.	R	Heller	
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Won Dem.	Leadir	ng Dem.	
Won Rep.	Leadir	ng Rep.	
No race			

Hover over the map for more information Click on a state to zoom

WashPost PR Blog

### Arc Publishing unveils state-of-the-art commerce platform **Arc Subscriptions**

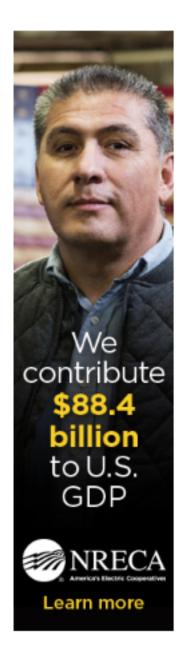
By WashPostPR May 16

Arc Publishing today introduces Arc Subscriptions, a state-of-the-art commerce platform that equips publishers, broadcasters, and brands with real-time capabilities designed to accelerate digital monetization and grow revenue. New Zealand Media and Entertainment (NZME) is the first publisher to implement Arc Subscriptions, launching its new Premium subscription service to support its mission of championing the future of great journalism in New Zealand. NZME's Premium subscription numbers have exceeded initial projections less than two weeks after launch.

"In the last few years, we've seen a dramatic shift on the web with consumers becoming increasingly willing to pay for great content. The Washington Post's digital subscriber base, which has more than tripled in the last three years and added well over a million new, exclusively digital subscribers in that time frame, is a testament to that change," said Scot Gillespie, Chief Technology Officer at The Washington Post. "We've infused Arc Subscriptions with the deep expertise and learnings we've gathered from that growth, giving publishers and other content creators a powerful platform that aligns with their business goals and allows them to capitalize on this flight to quality."

Arc Subscriptions manages every facet of the sales cycle, from registration to campaigns and offers to checkout and billing, giving clients a dynamic and agile platform that can handle the sale of different types of products, like digital subscriptions and merchandise, without adding additional technical lift. The platform empowers marketers by giving them greater control of the intuitive tool set so they are free to create, test and implement offers and campaigns and quickly iterate and experiment.

"It was a huge lean of faith for us to launch a subscription service on a news website in New Zealand. Our





WashPost PR Blog

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"It was a huge lean of faith for us to launch a subscription service on a news website in New Zealand

#### WashPost PR Blog **RED uses subscriber feedback to develop latest ad tech** combining automation and personalization

## research

By WashPostPR March 7

The Washington Post's Research, Experimentation and Development (RED) team today introduced Feedbuilder, a new standard ad tech offering that combines automation and personalization to provide advertisers a better way to engage with readers online while improving the user experience.

Leveraging The Post's in-house custom research team, a survey was conducted among subscribers and core users and found nearly three-quarters of the participants liked seeing ads contextually related to what they were reading. Additionally, a majority of these users felt negative connotations towards traditional cookie retargeting. Based on this feedback, RED developed an innovative tool that automatically builds multiple creative assets, scans all available content and then utilizes proprietary personalization technology to align ad units with what users are reading at the time or read in their current visit.

"Ad tech has traditionally put an emphasis on a user's browsing history. As a result, readers are often shown the same ads from the same advertisers over and over, and that can be detrimental to the overall experience," said Jeff Turner, head of ad product at The Post. "We're taking a new approach, delivering a variety of ads that readers find more relevant and granting brands more functionality to achieve higher performance."



73 percent of loyal readers surveyed like seeing contextual ads, according to custom



Helping small busi have a big impact.

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#### The Washington Post Democracy Dies in Darkness

#### Welcome back, Greg Barber

Thank you for being a Premium digital subscriber

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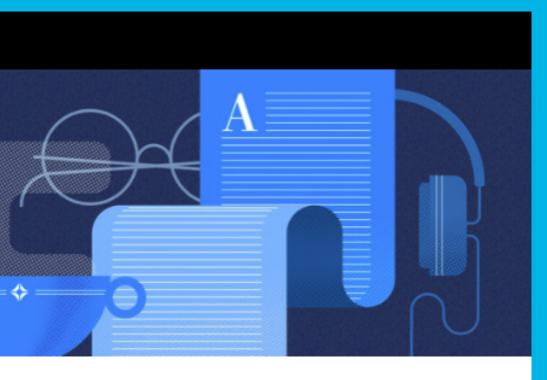


Opinion

## Why it's so alarming that Trump shared an edited video of Pelosi

Trump shared a misleading video of Nancy Pelosi. It's alarming.

By Editorial Board





#### News

News

\$19.1 billion in nationwide disaster aid stalls after single House Republican objects

By Jeff Stein and Mike DeBonis



Trump to sidestep Congress to clear arms deals benefiting Saudi Arabia, UAE By Karoun Demirjian



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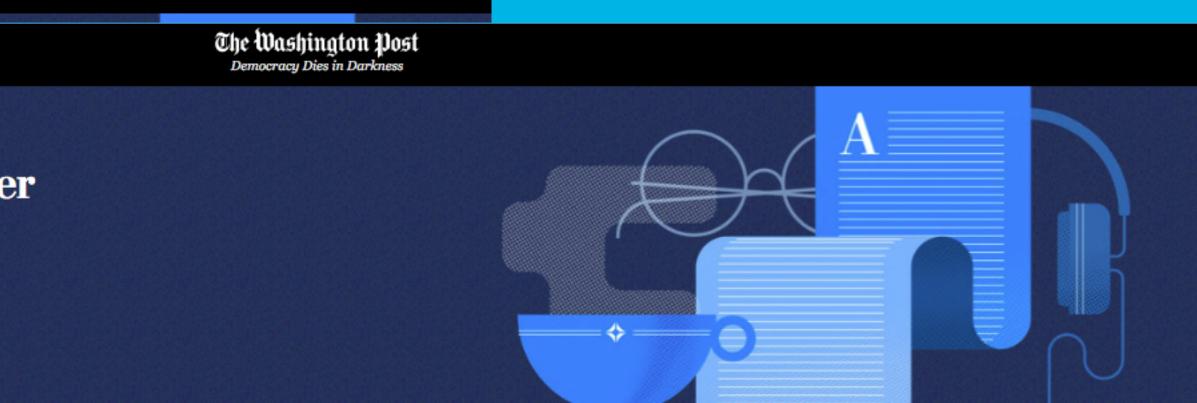
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Iere's how to navigate Metro's summer-long shutdown		
By Luz Lazo		
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urope		
What happens next with Brexit, now that Theresa May is resigning?		
By Griff Witte, and Michael Birnbaum		
	× .	

Arabia, UAE By Karoun Demirjian







## Strategy

## Technology

## Storytelling





#### Trump basked in spotlight in Japan, even as his focus seemed elsewhere Museums



President Trump greets U.S. service members at the Navy's Yokosuka base in Yokosuka, south of Tokyo, on Tuesday. (Eugene Hoshiko/AP)

By Ashley Parker May 28 at 12:35 PM

Politics

TOKYO - President Trump flew over 14 hours, passed through 13 time zones and crossed the international date line to - essentially - be feted by the Japanese.

On a four-day visit to Japan, Trump enjoyed golf and double cheeseburgers (complete with U.S. beef), participated in an imperial gift exchange, attended a traditional sumo tournament and fielded questions from the media at the gilded Akasaka Palace.

## **Smithsonian names Lonnie Bunch III as new** secretary, the first African American in the top spot



Lonnie G. Bunch III, director of the National Museum of African American History and Culture, will become the next secretary of the Smithsonian. (Jahi Chikwendiu/The Washington Post)

By Peggy McGlone May 28 at 10:00 AM

Lonnie G. Bunch III - the dynamic founding director of the Smithsonian's National Museum of African American History and Culture - has been appointed secretary of the Smithsonian Institution, becoming the first African American leader in its 173-year history.



#### 'THEY'VE DONE THEIR DAMAGE'

Beetles and drought have imperiled Montana's forests so much that they no longer clean the air of carbon dioxide. Instead, they are sending millions of tons back into the atmosphere.

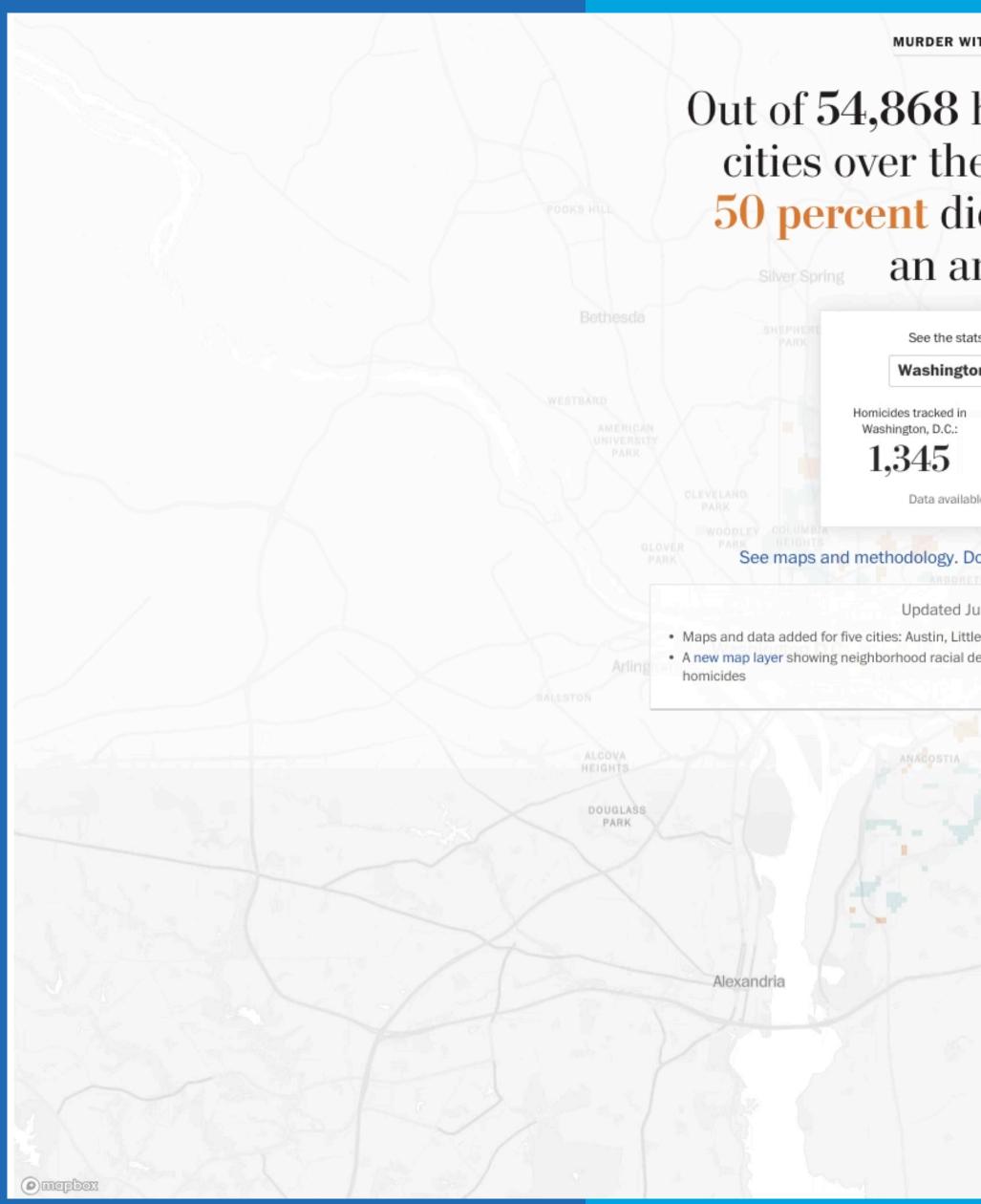
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SCROLL DOWN TO CONTINUE ~

## The Washington Post

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#### MURDER WITH IMPUNITY

#### Out of **54,868** homicides in 55 cities over the past decade, 50 percent did not result in an arrest.

See the stats in your city:

Washington, D.C.

Percentage without an arrest: 44%

Data available for 10 years

#### See maps and methodology. Download the data. Send us a tip.

Updated July 24, 2018

· Maps and data added for five cities: Austin, Little Rock, Newark, Tucson and Wichita A new map layer showing neighborhood racial demographics against each city's zones of unsolved

> In these maps, areas where **fewer than 1 in 3 homicides** resulted in an arrest are shaded in orange. Areas with a high rate of arrest , where at least 2 in 3 killings resulted in an arrest, are shaded in blue.

> > © Mapbox © OpenStreetMap Improve this map









#### The assassination of Jamal Khashoggi

By Joyce Lee and Dalton Bennett April 1, 2019

#### Watch the documentary

Agents from Saudi Arabia killed a Washington Post columnist. What has been done in the aftermath? Scroll down for a chronology of events surrounding the killing of Jamal Khashoggi.



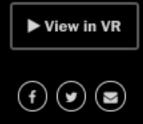


12 Seconds of gunfine the true story of a school shooting

About the film









### Following the Indian election? Receive the latest updates from The Post on WhatsApp



Young men walk past a wall with an election awareness message in Hyderabad, India, on April 9. (Mahesh Kumar A./AP)

By Jennifer Hassan April 17

WorldViews

Roughly one in eight people on the planet is eligible to vote in India's national election that began on April 11. From mega cities to remote mountain villages, nearly 900 million voters will choose India's next leader



## WorldViews Following the Indian election? Receive the latest update

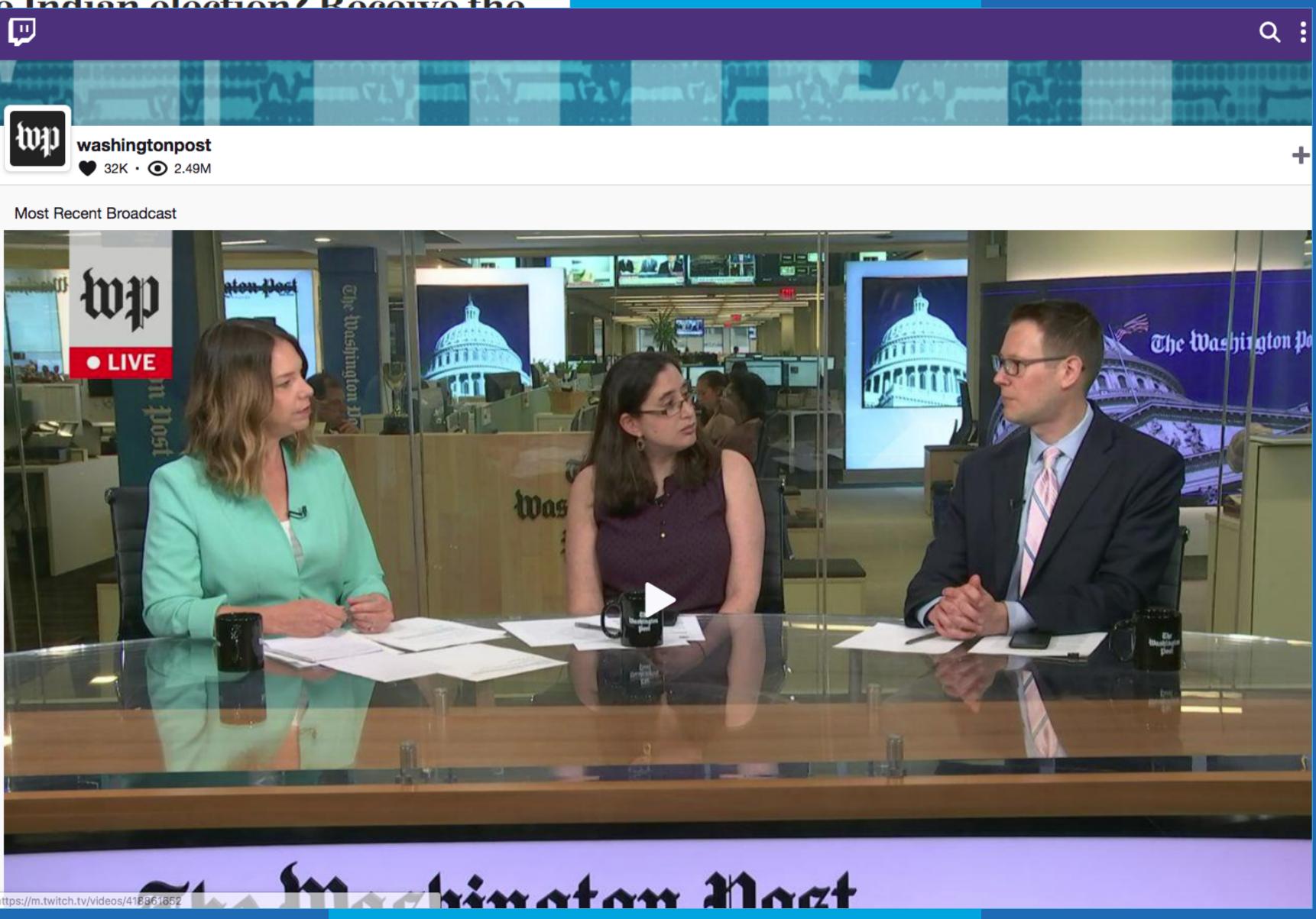


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By Jennifer Hassan April 17

Roughly one in eight people on th 11. From mega cities to remote me







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Young men walk past a wall with an election awa

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## An illustrated guide to all 6,887 deaths in 'Game of Thrones'

By Shelly Tan Updated May 21, 2019

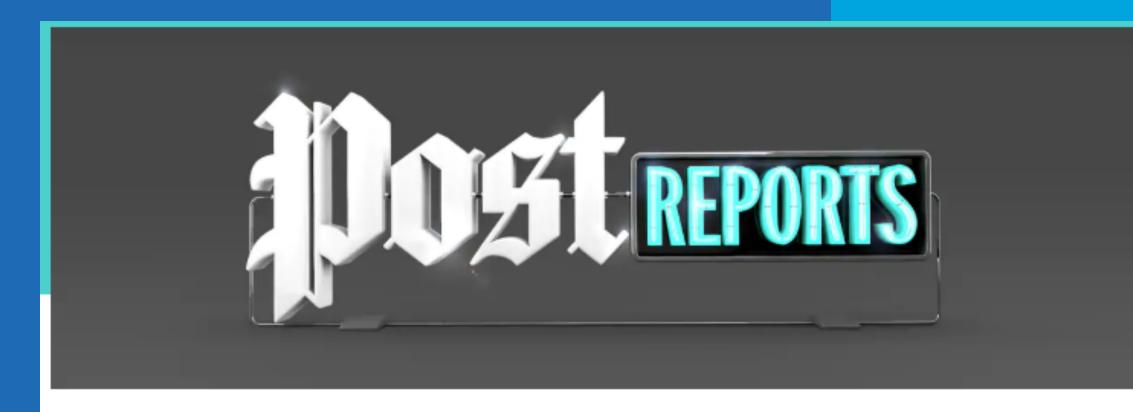
After years of frame-by-frame analysis, here it is: a complete database to every on-screen death from "Game of Thrones," including who, how, why and where. And after eight seasons of continually rising body counts, we can definitively confirm - "Valar Morghulis" – all men must *indeed* die.



Jump to Season:

1 - 2 - 3 - 4 - 5 - 6 - 7 - 8





Friday, May 24, 2019 - Latest

#### **Pitchers are throwing faster than ever – and it's ruining** baseball



William Booth breaks down Theresa May's resignation and what it means for Brexit. Dave Sheinin fields questions on the velocity of baseball pitches. And Andrea Sachs raises the alarm on travel scams.

0:00/21:33





#### Friday, May 24, 2019

#### **Pitchers ar** baseball



Technology Huawei is in the crosshairs of the Trump administration. So why do so few Americans know about the smartphone giant?



Huawei's P30 smartphone, which sells for about \$575. (Marlene Awaad/Bloomberg News)

By Greg Bensinger May 22

Brittney Jones is something of a rarity among U.S. smartphone users. She prefers Huawei.

She is part of such a small group that the 27-year-old Olympia, Wash., resident says she has never met another Huawei owner, save for the man she bought the handset from for \$800 in cash last year after seeing a listing on Craigslist.





### The Technology 202: Nuns are leading the charge to pressure Amazon to get religion on facial recognition

#### Friday, May 24, 2019

#### **Pitchers are** baseball

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By Cat Zakrzewski May 22

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By Greg Bensinger May 22

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In this Oct. 31, 2018, file photo, demonstrators hold images of Amazon CEO Jeff Bezos near their faces during a Halloween-themed protest at Amazon headquarters over the company's facial recognition system, "Rekognition," in Seattle. (AP Photo/Elaine Thompson, File)

Catholic nuns are leading an investor effort to pressure Amazon to get religion on facial recognition technology.







PowerPost . Analysis

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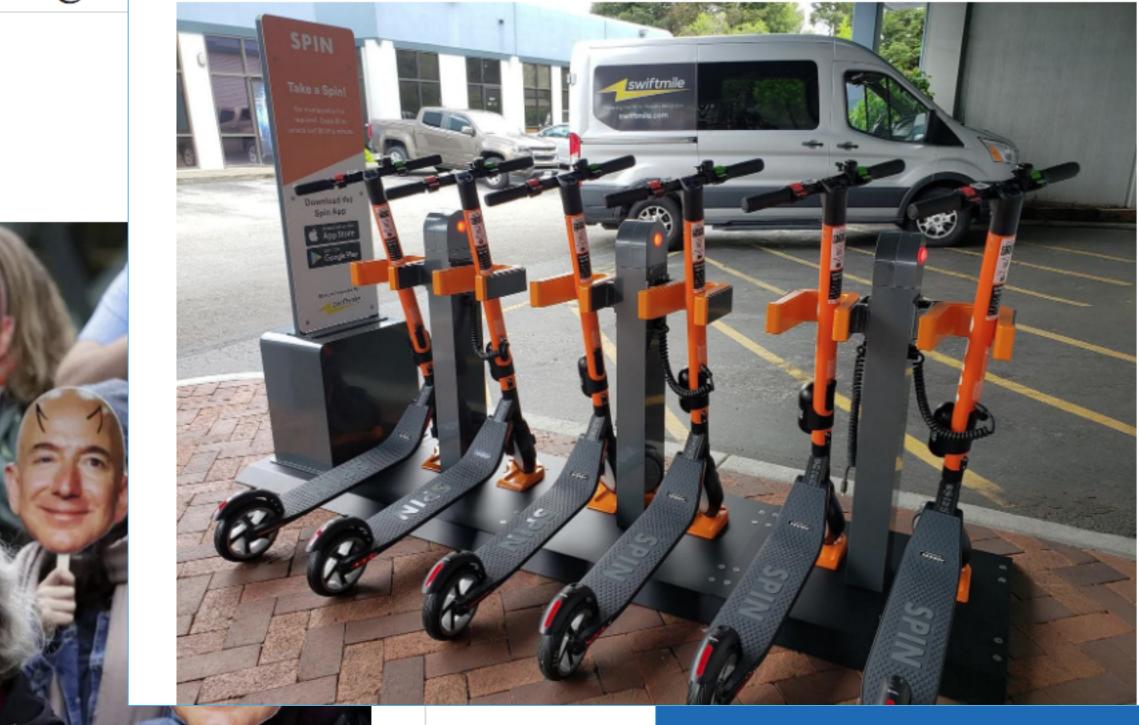
In this Oct. 31, 2018, file photo, demonstrators hold images of Amazon CEO Jeff Bezos near their faces during a Halloween-themed protest at Amazon headquarters over the company's facial recognition system, "Rekognition," in Seattle. (AP Photo/Elaine Thompson, File)

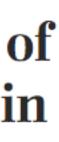
Catholic nuns are leading an investor effort to pressure Amazon to get religion on facial recognition technology.

Innovations

### E-scooter company Spin will place dozens of start-up's solar-powered docking stations in two cities this summer

The stations are being billed as a way to reduce sidewalk clutter and attract business









### **Carlos Lozada**

#### Washington, D.C.

#### Book critic

Education: University of Notre Dame, BA in economics and political science; Princeton University, Woodrow Wilson School, MPA in public and international affairs Carlos Lozada is the nonfiction book critic of The Washington Post. He has also served as The Post's economics editor, national...

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#### Washington, D.C.

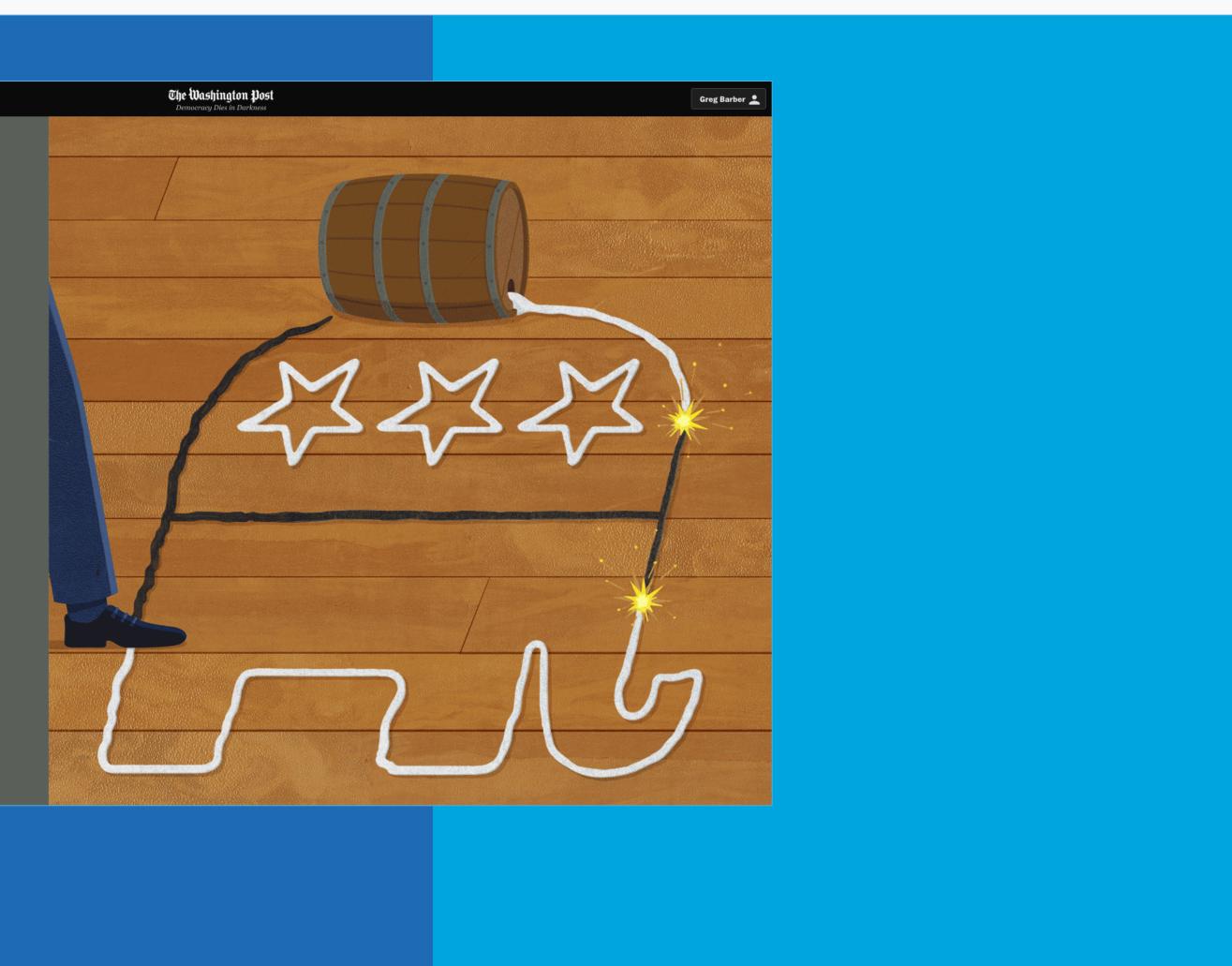
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Anti-Trump conservatives want to reverse the GOP's destruction. But they helped light the fuse.









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# BOMB SQUAD

Anti-Trump conservatives want to reverse the GOP's destruction. But they helped light the fuse.



#### Book Party . Review

### Why women's rage is healthy, rational and necessary for America

Review of 'Good and Mad: The Revolutionary Power of Women's Anger' by Rebecca Traister and "Rage Becomes Her: The Power of Women's Anger' by Soraya Chemaly



Demonstrators outside the Trump International Hotel in Washington protest the separation of families and criminalization of undocumented immigrants on June 28, 2018. The protest was organized by members of the Women's March and local immigrant-rights groups. (Astrid Riecken For The Washington Post)



By Carlos Lozada Book critic September 21, 2018

GOOD AND MAD: The Revolutionary Power of Women's Anger







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# BOMB SQUAD

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#### Book Party • Review

### Why women's rage is h America

Review of 'Good and Mad: The Revolutionary Pov Traister and "Rage Becomes Her: The Power of W







By Carlos Lozada Book critic September 21, 2018

Review of "Stranger" by Jorge Ramos, "The Making of a Dream" by Laura Wides-Muñoz and "The Line Becomes a River" by Francisco Cantú





My father is a dreamer. He dreamed of America, of having his children grow up here, even though it meant trading a decent existence in Peru for a harder path. My mother dreamed, too, mainly of returning, which we did, often enough that, in whatever place I was, I dreamed of the other.

#### Book Party . Review

### Who gets to dream? America's immigration battles go beyond walls and borders.



By Carlos Lozada Book critic ebruary 9, 2018

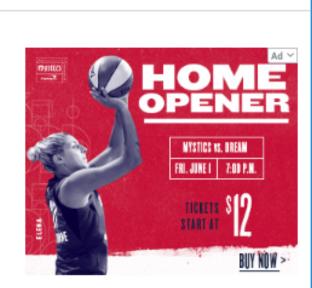


(Edel Rodriguez for The Washington Post)

THE MAKING OF A DREAM: How a Group of Young Undocumented Immigrants Helped Change What It Means to Be American By Laura Wides-Muñoz. Harper. 368 pp. \$27.99 STRANGER: The Challenge of a Latino Immigrant in the Trump Era

By Jorge Ramos. Vintage. 208 pp. \$15

THE LINE BECOMES A RIVER: Dispatches From the Border By Francisco Cantú. Riverhead Books. 250 pp. \$26





For purposeful and relentless reporting that changed the course of a Senate race in Alabama by revealing a candidate's alleged past sexual harassment of teenage girls and subsequent efforts to undermine the journalism that exposed it.



Staff members from The Washington Post (from left: Stephanie McCrummen, Beth Reinhard and Alice Crites) accept the 2018 Pulitzer Prize for Investigative Reporting from Columbia University President Lee Bollinger. (Photo: Eileen Barroso/Columbia University)



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### Politics Woman shares new evidence of relationship with Roy Moore when she was 17



By Stephanie McCrummen December 4, 2017

DELRAY BEACH, Fla. - Debbie Wesson Gibson was in her attic hauling out boxes of Christmas decorations last week when she noticed a storage bin she said she had forgotten about. Inside was a scrapbook from her senior year of high school, and taped to a page titled "Those Who Inspire" was a graduation card.

"Happy graduation Debbie," it read in slanted cursive handwriting. "I wanted to give you this card myself. I know that you'll be a success in anything you do. Roy."









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November 9, 2017



Leigh Corfman says she was 14 years old when an older man approached her outside a courtroom in Etowah County, Ala. She was sitting on a wooden bench with her mother, they both recall, when the man introduced himself as Roy Moore.

# Woman shares new evidence of relationship with Roy Moore

## Woman says Roy Moore initiated sexual encounter when she was 14, he was 32

By Stephanie McCrummen, Beth Reinhard and Alice Crites

Leigh Corfman, left, in a photo from 1979, when she was about 14. At right, from top, Wendy Miller around age 16, Debbie Wesson Gibson around age 17 and Gloria Thacker Deason around age 18. (Family photos)

















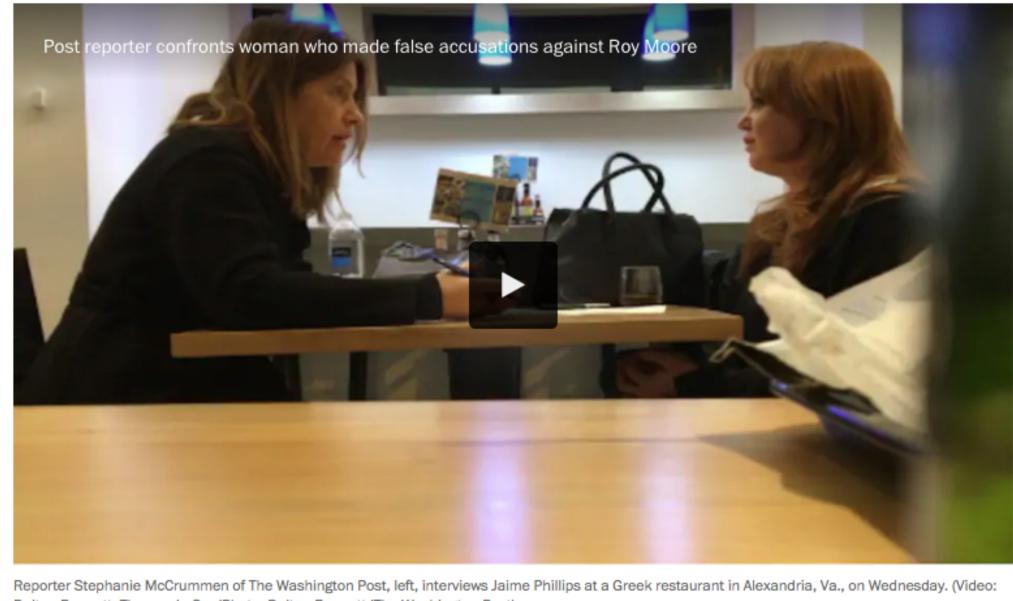
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November 27, 2017



Dalton Bennett, Thomas LeGro/Photo: Dalton Bennett/The Washington Post)

A woman who falsely claimed to The Washington Post that Roy Moore, the Republican U.S. Senate candidate in Alabama, impregnated her as a teenager appears to work with an organization that uses deceptive tactics to secretly record conversations in an effort to embarrass its targets.

# Woman shares new evidence of relationship with Roy Moore

# Woman says Roy Moore initiated sexual encounter when she

# A woman approached The Post with dramatic – and false – tale about Roy Moore. She appears to be part of undercover sting operation.

By Shawn Boburg, Aaron C. Davis and Alice Crites







### Washington, D.C.

#### Reporter covering the Trump family and its business interests.

Education: Harvard University, B.A. in history, 2000.

David A. Fahrenthold is a reporter covering the Trump family and its business interests. He has been at The Washington Post since 2000, and previously covered Congress, the federal...

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#### Politics

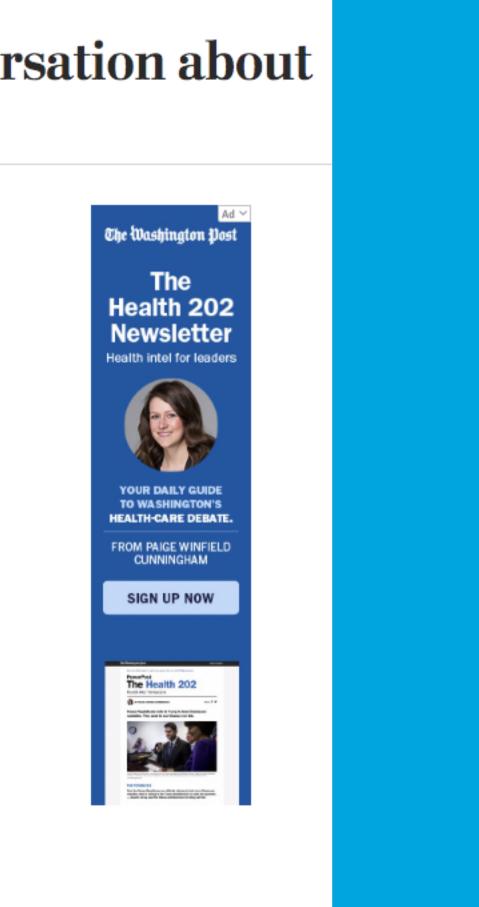
## Trump recorded having extremely lewd conversation about women in 2005



In this video from 2005, Donald Trump prepares for an appearance on 'Days of Our Lives' with Access Hollywood host Billy Bush and actress Arianne Zucker. (Obtained by The Washington Post)

By David A. Fahrenthold October 8, 2016

Donald Trump bragged in vulgar terms about kissing, groping and trying to have sex with women during a







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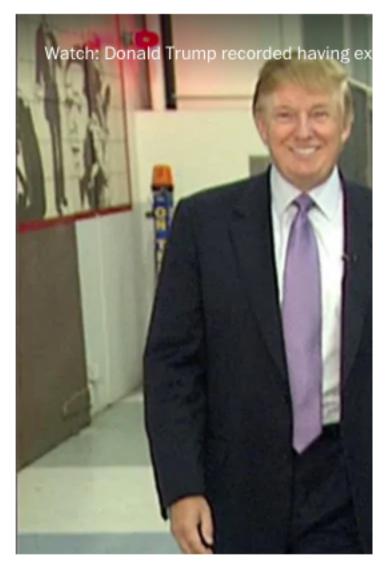
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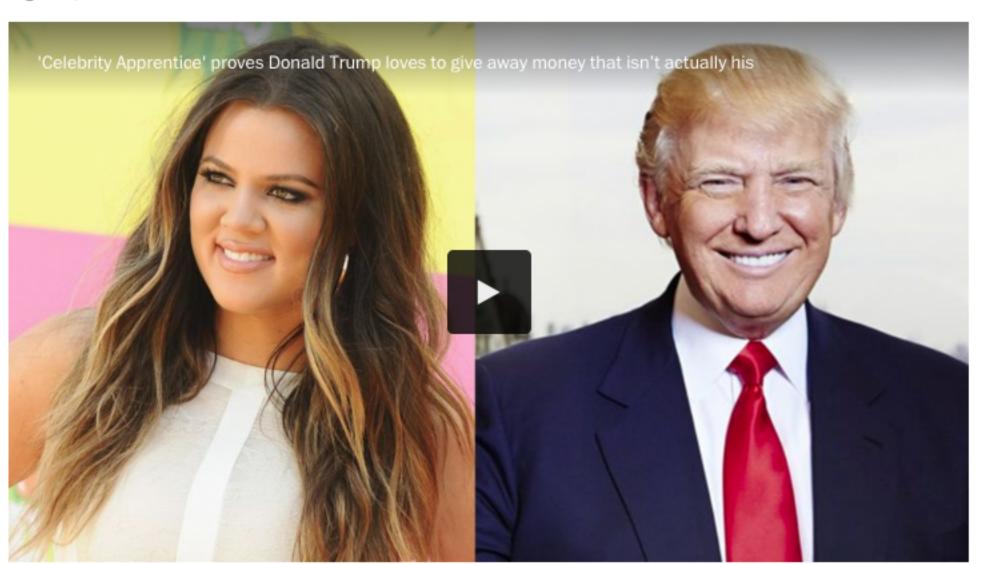


In this video from 2005, Donald Trump prepares for an at Zucker. (Obtained by The Washington Post)

By David A. Fahrenthold October 8, 2016

# Trump recorde Trump promised personal gifts on 'Celebrity Apprentice.' women in 2005 Here's who really paid.

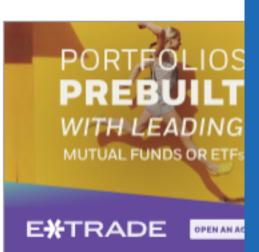
#### By David A. Fahrenthold and Alice Crites August 19, 2016



6 times Donald Trump promised personal contributions on Celebrity Apprentice. (Daron Taylor, David Fahrenthold/The Washington Post)

WASHINGTON - The time had come to fire Khloé Kardashian. But first, Donald Trump had a question.

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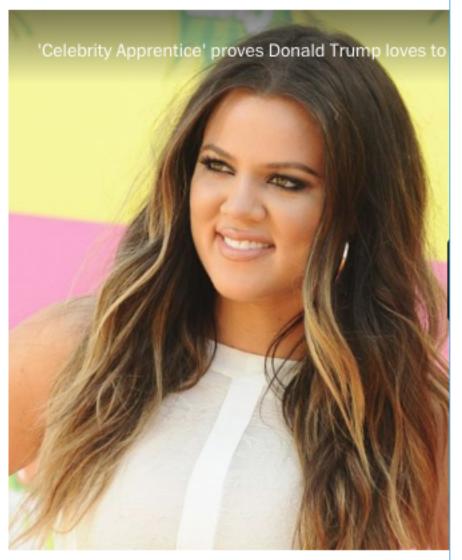


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6 times Donald Trump promised personal contributions on Celebrity Ap

### Politics Trump boasts about his philanthropy. But his giving falls short of his words.

By David A. Fahrenthold October 29, 2016



money to the charity. (Steve Friedman )

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In October 1996, Donald Trump dances at a ribbon-cutting for a Manhattan charity's new building. Trump appeared even though he had donated no







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# Trump recorde

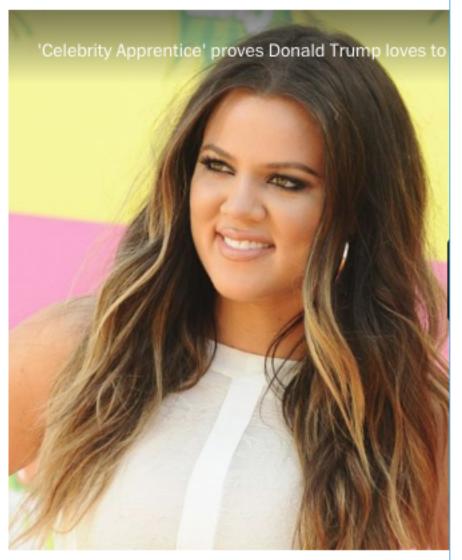


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In October 1996, Donald Trump dances at a ribbon-cutting for a Manhattan charity's new b



David Fahrenthold 📀 @Fahrenthold

ollowin

These are some of the questions we asked @realdonaldtrump's business for this story. So far, no response.

implemented E-Verify for the first time this year?

2.) Do you dispute the assertion that their managers knew about their undocumented status long before this year?

3.) I noted that President Trump recently said that imposing mandatory E-Verify nationwide might be a bad idea because the system is too tough, and farmers might not be able to find workers. Has anybody at Trump Org spoken to the president about these firings

 $\square$ 

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# Thank you.

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